

**2025 SUSTAINABILITY
REPORT**



ABOUT THIS REPORT

This Annual and Sustainability Report presents Filinvest Land, Inc.'s (FLI) Environmental, Social, and Governance (ESG) disclosures for the calendar year ended December 31, 2025. The report aims to provide stakeholders with a balanced view of FLI's performance, strategy, and approach to creating long-term value.

The report includes forward-looking statements based on management's current assessments and expectations, including those related to sustainability focus areas, climate-related risks and opportunities, and other ESG-related initiatives. These statements are subject to inherent uncertainties and external factors, including regulatory, market, environmental, and economic conditions, that may cause actual outcomes to differ materially. Forward-looking statements should be interpreted with due consideration of these risks and limitations.

FLI's ESG disclosures are prepared in compliance with the reporting requirements for publicly listed companies under the Securities and Exchange Commission Memorandum Circular No. 16, Series of 2025 (SEC MC 2025-016), which adopts the Philippine Financial Reporting Standards (PFRS) on Sustainability Disclosures

The report also references the reporting principles of the Global Reporting Initiative (GRI) to support consistency, comparability, and completeness of sustainability disclosures.

The Company is currently in a transition phase toward the Philippine Financial Reporting Standards on Sustainability Disclosures, as adopted by the SEC. During this period, FLI is strengthening governance structures, data systems, and risk management processes to progressively align with the new regulatory disclosure requirements.

For feedback or inquiries regarding this Annual and Sustainability Report, please contact us at ir@filinvestland.com.

Reporting Methodology

- Sustainability data included in this report is derived from internal records, operational systems, and management reports across relevant functions, including Finance, Human Resources, Environment, Health and Safety, and Operations.
- The preparation of the sustainability information involves coordination across business units based on internal processes and controls that are continually being enhanced.
- Certain disclosures involve the use of management estimates, assumptions, and professional judgment due to the evolving nature of sustainability data collection, measurement, and consolidation.
- While reasonable efforts have been made to ensure the accuracy and completeness of the information presented, some sustainability metrics and methodologies may continue to be refined over time as data availability and reporting systems mature.
- Filinvest Land, Inc. remains committed to the continuous improvement of the quality, consistency, and robustness of its sustainability disclosures.

Regeneration: Building Value for the Long Term

At Filinvest Land, Inc. (FLI), regeneration reflects our commitment to strengthening the foundations of our business while responding to the evolving needs of our communities, stakeholders, and operating environment. It is about sustaining what we have built, how we operate, and creating value that endures over time, in line with FLI's diversified real estate portfolio and long-term development strategy.

Regeneration recognizes that long-term growth requires continuous adaptation. By integrating sustainability considerations into our strategies, developments, and operations, we seek to enhance resilience, manage risks responsibly, and support the long-term performance of our assets. This approach enables us to respond thoughtfully to changing market conditions, regulatory developments, and environmental and social challenges.

Beyond physical developments, regeneration at FLI is about renewing trust, strengthening relationships, and supporting the communities where we operate. As we move forward, we remain focused on building

responsibly, aligning business performance with environmental stewardship and social progress to ensure that the value we create today continues to support sustainable growth in the years ahead.



How Filinvest Land Creates Value Across Its Operating Segments

Filinvest Land, Inc. operates across diversified real estate segments that shape the Company's sustainability risks, opportunities, and value creation profile. This overview provides the business context relevant to the sustainability matters discussed in this report. Detailed descriptions of projects, market presence, and strategic priorities are presented in the Annual Report.

FLI Operating Segments Overview	
Business Segment	Business Context for Sustainability
Residential	Core offering: Income-segmented housing developments, including socialized, affordable, mid-income, and high-end residential communities.
	Key locations: Master-planned communities and residential developments nationwide.
	Primary customers: Homebuyers across diverse income groups.
	Strategic relevance: Residential developments influence land use efficiency, access to basic services, community integration, and climate-resilient design, which are key considerations in sustainable urban development.
Co-living	Core offering: Shared and flexible living spaces, including dormitel and room-sharing accommodations.
	Key locations: Urban centers and growth areas supporting workforce mobility.
	Primary customers: Students, young professionals, and transient urban residents.
	Strategic relevance: Co-living models support efficient space utilization, shared resources, and evolving housing needs linked to urbanization and mobility trends.
Office	Core offering: Grade A, PEZA-registered office buildings, including IT and business process outsourcing (BPO) facilities.
	Key locations: Major business districts and IT parks such as Alabang, Makati, Pasay, Mandaluyong, Ortigas, Clark, and Cebu.
	Primary customers: BPO firms, multinational companies, and corporate tenants.
	Strategic relevance: Office operations are energy-intensive and directly linked to building efficiency, green certifications, transport accessibility, and tenant decarbonization expectations.

FLI Operating Segments Overview	
Business Segment	Business Context for Sustainability
Malls and Retail	Core offering: Community and lifestyle malls providing commercial and retail leasing spaces.
	Key locations: Mixed-use developments and key provincial and urban growth centers.
	Primary customers: Retail tenants, service providers, and local communities.
	Strategic relevance: Retail assets influence energy and water consumption, waste generation, and community engagement, particularly in mixed-use and transit-oriented developments.
Industrial	Core offering: Ready-built factories and industrial facilities supporting manufacturing, logistics, warehousing, cold chain, and data centers.
	Key locations: Filinvest Innovation Parks in New Clark City and Ciudad de Calamba.
	Primary customers: Light to medium manufacturers, logistics providers, and industrial locators.
	Strategic relevance: Industrial operations present heightened exposure to energy use, emissions, water demand, and supply-chain impacts, making them critical to climate and resource management strategies.

FLI SUSTAINABILITY FRAMEWORK: REGENERATION IN ACTION

FLI's Sustainability Framework provides a structured approach to integrating sustainability across its business, developments, and communities. Anchored on the principle of regeneration, the framework focuses on strengthening systems, restoring balance, and creating long-term value by responsibly managing environmental, social, economic, and operational priorities.

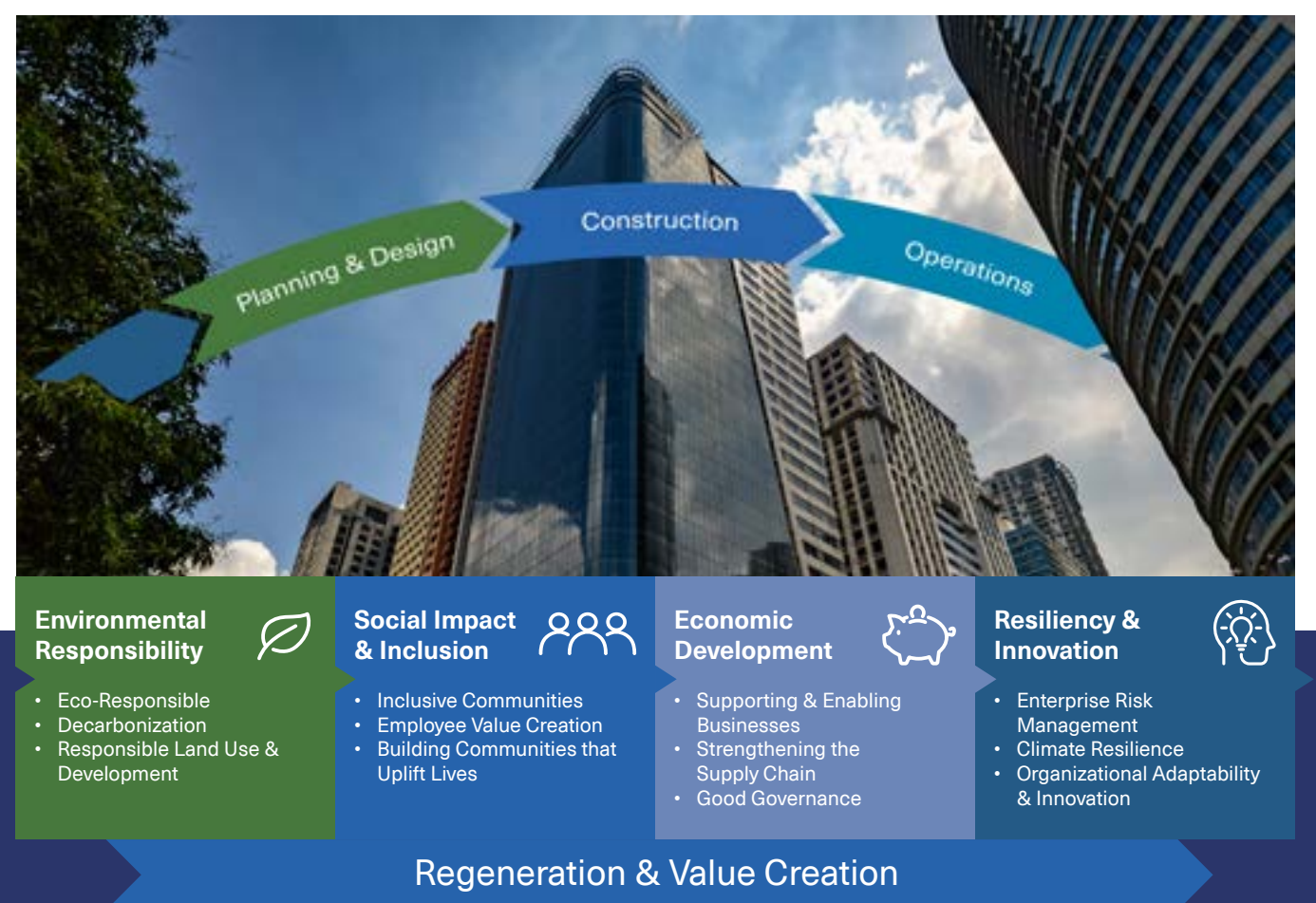
The framework reflects FLI's understanding that sustainable growth is built through continuous improvement and adaptation. By aligning sustainability with business strategy, risk management, and innovation, FLI seeks to enhance resilience, support inclusive development, and reinforce stakeholder confidence across its diversified real estate portfolio and long-term development strategy.

Guided by four interrelated pillars, Environmental Responsibility, Social Impact & Inclusion, Economic Development, and Resiliency & Innovation, the framework translates sustainability commitments into focused areas across the real estate lifecycle. These pillars work collectively to manage material risks and opportunities, support responsible development, and contribute to long-term business viability and community well-being.

As regulatory expectations and stakeholder priorities evolve, FLI's Sustainability Framework remains dynamic. It supports the Company's transition toward enhanced sustainability disclosures while reinforcing a disciplined, measured approach to value creation and regeneration over time

FLI Sustainability Framework

Integrating Sustainability Across the Development Lifecycle



FLI's Sustainability Framework is integrated across the real estate development lifecycle, ensuring that environmental, social, economic, and resilience considerations are embedded from planning through long-term stewardship for FLI's townships, residential, office, retail, and industrial developments. Together, these pillars support the strengthening of business and operational systems while helping restore balance between growth, environmental stewardship, and social well-being.

FLI Sustainability Framework – 4 Key Pillars:



FLI Sustainability Framework

– Focus Areas:

Environmental		
Eco-Responsible: We embrace responsible resource management and circular economy practices to minimize waste and reduce environmental impact.	Decarbonization: We are committed to reducing our carbon footprint through renewable energy, energy efficiency, and the use of green, low-carbon materials.	Responsible Land Use & Development: We maximize land value through responsible, strategic development that balances long-term benefits for communities and the nation.
Social		
Inclusive Communities: We provide accessible, affordable, and well-designed homes that bridge the housing gap for underserved communities.	Employee Value Creation: We empower our employees to become value creators, fostering a culture where their skills and talent drive both business and social impact.	Building Communities that Uplift Lives: We develop people-centric communities that enhance quality of life, with access to transport hubs that enable people to move about with ease.
Economic		
Supporting and Enabling Businesses: We create jobs that foster growth by enabling local enterprises, contractors, and vendors to thrive within Filinvest developments.	Strengthening the Supply Chain: We promote responsible procurement and sustainable practices while nurturing contractors and vendors as long-term partners to ensure reliability, quality, and shared growth.	Good Governance: We uphold ethical business practices, transparency, and accountability to strengthen investor confidence and stakeholder trust.
Resilience and Innovation		
Enterprise Risk Management: We proactively address evolving risks and uncertainties to protect long-term business viability and continuity.	Climate-Resilience: We strive to develop resilient systems and properties that withstand climate change, natural hazards, and other business risks.	Organization Adaptability & Innovation: We embed flexibility and innovation into company culture and strategies to promote growth and long-term resilience.

UN Sustainable Development Goals

Filinvest Land, Inc. references the United Nations Sustainable Development Goals (SDGs) as a globally recognized framework for communicating how the Company’s sustainability initiatives align with broader social, environmental, and economic priorities. The SDGs provide a common language that supports transparency and comparability for investors and other stakeholders.

While FLI’s Sustainability Framework is anchored on the Company’s business strategy and development lifecycle, the SDGs serve as an external reference

to illustrate the contribution of key initiatives and outcomes to relevant global goals. This approach allows FLI to demonstrate alignment with international sustainability priorities while maintaining a focus on value creation, risk management, and long-term business resilience.

FLI’s use of the SDGs is selective and contextual, reflecting areas where the Company’s activities are most relevant and impactful. The SDGs are not treated as operational targets, but as a communication tool that complements FLI’s sustainability strategy and reporting.

FLI Pillars	Key Focus Areas	Relevant SDGs
Environmental Responsibility	Decarbonization	SDG 7, 12, 13
Social Impact & Inclusion	Housing, Employees, Mobility	SDG 8, 11
Economic Development	Jobs, Supply Chain	SDG 8, 9
Resiliency & Innovation	Risk, Climate Resilience	SDG 9, 13



MATERIALITY ASSESSMENT (2025)

Scope and Context

Filinvest Land Inc. undertakes materiality assessments and periodically reviews them to ensure that identified sustainability topics remain relevant to its operations, stakeholders, and long-term value creation.

This Sustainability Report covers all operating assets and ongoing projects within Filinvest Land's portfolio as of December 31, 2025, including residential, office, retail, industrial parks, co-living, townships, and mixed-use developments. ESG data is consolidated using the operational control approach. Assets managed by Filinvest Alabang, Inc. (FAI), where the Company holds a 20% ownership interest, are excluded from operational data consolidation and are reported at the Filinvest Development Corporation (FDC) level.

The materiality assessment continues to be aligned with the GRI Standards and the applicable Securities and Exchange Commission (SEC) Sustainability Reporting Guidelines, consistent with the Group's sustainability reporting approach, which is subject to external assurance under applicable assurance standards.

At the same time, the Company has strengthened the articulation of how material sustainability topics may affect operational performance, regulatory compliance, asset resilience, cost structure, access to capital, and overall enterprise value. This supports Filinvest Land's progressive alignment with the IFRS Sustainability

Disclosure Standards, including the identification and management of sustainability-related risks and opportunities that may reasonably be expected to affect the Company's financial condition and long-term performance.

2025 Materiality Review

In 2025, Filinvest Land conducted a refresh of its material sustainability topics to reflect:

- Emerging regulatory developments in the Philippines
- Evolving investor and lender expectations
- Industry-specific sustainability risks within the real estate sector
- Internal risk assessments and business strategy updates

This review builds on prior assessments to ensure continuity while enhancing clarity, financial relevance, and decision-usefulness.

Materiality Assessment Process

The materiality assessment follows a structured and repeatable approach:

1. Identification of Sustainability Topics

Potential environmental, social, economic, and governance topics were identified through:

- Review of prior-year material topics
- Peer benchmarking within the Philippine and regional real estate sector
- Desktop research on emerging ESG risks and regulatory trends
- Reference to GRI Standards, SEC guidelines, and evolving IFRS sustainability expectations

2. Stakeholder Engagement

Key stakeholder groups were engaged to understand their priority concerns and expectations. These include:

- Employees
- Customers, tenants, and homeowners
- Suppliers and contractors
- Government agencies and regulators
- Shareholders and capital providers
- Local communities

Engagement channels included surveys, interviews, meetings, industry forums, digital communication platforms, and routine operational touchpoints.

3. Assessment and Prioritization

Identified topics were evaluated based on:

- Relevance to Filinvest Land's business operations
- Importance to stakeholders
- Potential implications for financial performance, asset value, operational continuity, and regulatory compliance

Topics that demonstrated significant relevance across these dimensions were identified as material sustainability topics and inform the Company's sustainability strategy, risk management, and disclosures.



4. Management Validation

The consolidated list of material topics was reviewed by senior management to ensure alignment with:

- Corporate strategy
- Enterprise Risk Management processes
- Sustainability priorities
- Regulatory and disclosure requirements

5. Integration and Disclosure

The final material sustainability topics inform:

- Sustainability strategy and initiatives
- Risk identification and mitigation planning
- Metrics and performance disclosures
- Future enhancements toward IFRS-aligned sustainability reporting

The assessment is reviewed periodically to reflect changes in the Company's operating environment and stakeholder expectations.

2025 Material Sustainability Topics

The following topics were identified as material to Filinvest Land:

Environmental

- Climate Change Mitigation and Adaptation
- Energy Efficiency and Renewable Energy
- Green and Resilient Building Design
- Waste Management and Pollution Control
- Land Use, Biodiversity, and Environmental Compliance

Social

- Occupational Health, Safety, and Employee Wellbeing
- Human Capital Development and Engagement
- Diversity, Equity, and Equal Opportunity
- Customer, Tenant, and Homeowner Relations
- Affordable and Livable Communities
- Community Engagement and Social Impact
- Human Rights and Indigenous Peoples' Rights

Economic

- Economic Performance and Value Creation
- Sustainable Finance and Capital Access
- Technology, Innovation, and Digitalization
- Job Creation and Local Economic Contribution
- Sustainable Procurement and Supply Chain Management

Governance

- Corporate Governance and Ethical Business Conduct
- Regulatory Compliance
- Enterprise Risk Management
- ESG Disclosure, Ratings, and Transparency
- Data Privacy and Information Security



Stakeholder Engagement and Mapping

Stakeholders	Key topics of interest	Engagement Channels	FLI Response
Employees	• Occupational Health and Safety • Employee Wellbeing • Human Capital Development	• Meetings (virtual/in-person) & Email • Townhalls / Employee Engagement • Training / Webinars / Seminars • Satisfaction Surveys • Coaching and Mentoring	• Safety Training and Audits • Review of compensation and benefits • Employee Engagement Programs • Various Training programs
Customers, Tenants, Home Buyers & Homeowners	• Quality and Affordability • Timeliness of Project Delivery • Energy Efficiency • Customer Relations	• In-person, FLI office branches • Online service desk • Website/email	• Housing brands per income segment • Nationwide project locations • Feedback Surveys • Customer Service / Property Mgt.
Suppliers & Contractors	• Jobs generation (indirect) • Supplier Performance and Compliance • Responsible Sourcing and Supplier Governance	• Meetings (virtual/in-person) • Email • Online portal for payments	• Supplier Accreditation Requirements • Service Level Agreements • Online Payment scheme
Government Agencies Regulators	• Environmental and Regulatory Compliance • Governance • Economic Development	• Public consultations • Government Events • Conferences • Meetings	• Submission of regulatory requirements • Assignment of compliance officers • Internal controls and procedures
Shareholders, Capital Providers	• Financial stability and Economic Performance • Good Governance and ESG Transparency	• FLI Website • PSE EDGE Portal • SEC i-View Website	• Corporate disclosures • Analysts Briefings • Press Release • Response to inquiries

INTEGRATION OF SUSTAINABILITY-RELATED RISKS & OPPORTUNITIES

Integration into Strategy and Enterprise Risk Management

Filinvest Land, Inc. integrates sustainability-related risks and opportunities (SRROs) into its strategic planning and Enterprise Risk Management (ERM) processes to support long-term value creation and operational resilience.

SRROs refer to environmental, social, economic, and governance matters that may influence the Company's financial performance, asset value, operational continuity, regulatory standing, and access to capital over the short, medium, and long term.

Material sustainability topics and their associated risks and opportunities are considered in:

- Business planning and portfolio strategy
- Capital allocation and project evaluation

- Design and development standards
- Operational efficiency initiatives
- Investor, lender and tenant engagement

Sustainability-related risks are evaluated alongside strategic, financial, operational, and compliance risks within the Company's broader risk management framework. Management considers likelihood, potential severity of impact, time horizon, and interdependencies across business segments when assessing these risks.

Climate-related risks form part of this broader sustainability risk landscape and are considered within the Company's enterprise risk management and strategic planning process.

Through this approach, sustainability considerations are embedded into core business decision-making processes rather than managed as standalone initiatives.

Mapping of FLI's Sustainability-Related Risks and Opportunities

The Company has identified sustainability-related risks and opportunities associated with its material sustainability topics. These risks and opportunities may affect operations, financial performance, and long-term competitiveness over defined time horizons.

Material Topic	Sustainability-Related Risk	Sustainability-Related Opportunity	Time Horizon
Climate Change Mitigation & Adaptation	Physical risks (typhoons, flooding, heat stress) affecting asset value, insurance costs, and operational continuity; transition risks from evolving climate regulations	Development of resilient, energy-efficient assets; enhanced asset competitiveness and long-term valuation	Medium to Long Term

Material Topic	Sustainability-Related Risk	Sustainability-Related Opportunity	Time Horizon
Energy Efficiency & Renewable Energy	Rising energy costs; carbon pricing exposure; tenant sustainability requirements	Reduced operating expenses; improved tenant retention; green certification advantage	Short to Medium Term
Green & Resilient Building Design	Higher capex requirements; evolving building standards	Premium asset positioning; improved lifecycle performance	Medium to Long Term
Waste Management & Pollution Control	Compliance penalties; reputational risks during construction	Circular economy partnerships; cost optimization	Short to Medium Term
Land Use, Biodiversity & Environmental Compliance	Delays in permits; regulatory sanctions; community opposition	Faster approvals through proactive environmental planning	Medium Term
Occupational Health & Safety	Workplace incidents; legal liabilities; project delays	Improved productivity; contractor reliability	Short Term
Customer & Tenant Relations	Reduced occupancy; brand erosion	Higher tenant retention; cross-selling opportunities	Short to Medium Term
Sustainable Finance & Capital Access	Increased cost of capital if ESG expectations unmet	Access to green financing; improved investor confidence	Medium Term
Technology & Digitalization	Operational inefficiencies; cybersecurity risk	Smart building optimization; cost control	Short to Medium Term
Sustainable Procurement & Supply Chain Management	Supply chain disruption; cost escalation; Scope 3 exposure	Improved supplier reliability; emissions reduction leverage	Short to Medium Term
ESG Disclosure & Transparency	Ratings downgrade; investor skepticism	Stronger market credibility; capital access	Short to Medium Term
Data Privacy & Information Security	Legal liabilities; tenant trust erosion	Strengthened digital trust and operational reliability	Short Term

Note: For purposes of this report, Filinvest Land defines short-term as up to three years, medium-term as three to seven years, and long-term as beyond seven years, reflecting the typical development, stabilization, and holding periods of its real estate assets. The time horizon indicates the period in which a sustainability-related risk or opportunity is reasonably expected to have the most significant potential influence on the Company's enterprise value, financial performance, or strategic positioning.

Climate-related risks represent a key subset of sustainability-related risks and opportunities and are discussed in further detail below.

Climate-Related Risks and Opportunities

Climate-related risks are recognized as a key environmental consideration for the Group’s real estate portfolio, including assets developed and managed by Filinvest Land, given the Philippines’ exposure to typhoons, flooding, extreme rainfall, and rising temperatures.



Physical Climate Risk Assessment

In 2025, the Filinvest Group engaged an independent climate advisory consultant to conduct a portfolio-level climate hazard exposure assessment covering more than 300 assets across residential, office, retail, and industrial developments, including properties of Filinvest Land.

The study evaluated exposure to selected physical climate hazards (flooding, tropical cyclone, rainfall-induced landslides, storm surge, sea level rise, extreme heat, and water stress) under multiple climate scenarios and included:

- Portfolio-level climate exposure hotspot analysis
- Geographic risk mapping
- Facility-level deep dive assessments for representative asset types

The assessment provides insights into potential asset-level exposure and relative vulnerability to physical climate hazards over defined time horizons. These insights support internal discussions on planning, design, and development considerations for asset resilience and long-term portfolio management.

Consistent with prudent risk management practices, detailed scenario outputs and asset-level sensitivity information are reviewed internally. While many of the assets are exposed to these physical climate risks, the risk of major damage or loss is managed through proper technical planning and design, crisis incident preparedness, and coordination with local government units.

Transition and Regulatory Considerations

The Company also monitors regulatory developments, evolving market expectations, and broader energy transition trends that may influence building standards, energy efficiency initiatives, tenant demand, and long-term asset competitiveness. These considerations are reviewed within the Company’s enterprise risk management and strategic planning processes as part of its ongoing approach to managing sustainability-related risks.

Filinvest Land continues to strengthen its approach to integrating sustainability considerations in line with evolving regulatory requirements and international sustainability expectations.



ENVIRONMENTAL RESPONSIBILITY

Environmental stewardship is integral to Filinvest Land’s commitment to **Building the Filipino Dream**, recognizing that responsible land development and resource management are essential to creating resilient and enduring communities. Guided by its regeneration agenda, the Company integrates environmental considerations throughout the lifecycle of its residential communities, office and commercial developments, industrial parks, and mixed-use townships, from site planning and green building design to construction and operational management, to support long-term environmental performance and asset resilience.

Filinvest Land applies resource efficiency measures, climate-responsive and green building design, and

environmental performance monitoring across its portfolio. These efforts support energy efficiency, water stewardship, and responsible resource management while strengthening asset resilience, managing operational costs, and ensuring compliance with evolving environmental standards. Through these measures, the Company contributes to healthier, more sustainable, and future-ready built environments.

As climate risks and environmental expectations continue to evolve, Filinvest Land remains committed to regenerating land responsibly, enhancing environmental performance across the asset lifecycle, and delivering developments that create lasting value for communities and stakeholders.

Environmental Highlights 2025

Energy and Decarbonization

16 Buildings Powered by Renewable Energy
Renewable energy sourcing implemented across **16 office buildings of Filinvest REIT Corp.**

78% Office Portfolio Using Renewable Electricity
31 of 40 office buildings across FILRT and non-REIT assets supplied with renewable electricity.

44,717 Tonnes CO₂-e Avoided Emissions
Renewable energy adoption across Filinvest Land developments and its sponsored office portfolio helped avoid approximately **44,717 tonnes of greenhouse gas emissions** in 2025

Energy Market Participation
6 non-REIT office buildings and 1 dormitel transitioned to the **Green Energy Option Program (GEOP)**. 2 properties enrolled in the **Retail Aggregation Program (RAP)** to access competitive electricity supply and renewable energy options.

2.8 MW Solar Generation Capacity
Festival Mall operates a **2.8-megawatt rooftop solar installation** supporting renewable energy generation.

District Cooling System (DCS)
Centralized cooling infrastructure in Filinvest City improving energy efficiency across connected buildings.

Low-Carbon Mobility

EV Charging Infrastructure Introduced
A **22-kilowatt electric vehicle charging station** installed at Festival Mall, Alabang in partnership with Movem Electric, Inc., supporting the transition to low-carbon mobility.

Green Building and Sustainable Development

4 Newly EDGE-Certified Buildings
Four office buildings within the FILRT portfolio achieved **EDGE certification** in 2025.

Multiple Green-Certified Developments
9 LEED and 12 EDGE-certified office buildings across Filinvest Land developments and its sponsored office portfolio.

Climate Resilience Assessment Initiated
Adoption of the **Building Resilience Index (BRI)** framework, with third-party verification initiated for selected industrial developments.

Energy Management and Decarbonization Initiatives

Energy consumption represents a significant operational and environmental consideration for real estate developments, particularly across office, retail, and mixed-use properties. Filinvest Land implements energy efficiency measures and supports the adoption of renewable energy solutions across its developments to improve operational efficiency, manage operating costs, and reduce indirect greenhouse gas emissions associated with purchased electricity.

Filinvest Land supports energy efficiency through building design and operational initiatives. One example is the District Cooling System (DCS) in Filinvest City, developed through a joint venture with ENGIE, which provides centralized cooling to connected buildings. Centralized cooling improves operational efficiency by reducing the need for individual cooling systems and optimizing energy use across multiple developments.

In support of regulatory compliance and energy performance monitoring, energy audits are conducted across applicable properties in accordance with Department of Energy requirements. These assessments help identify opportunities for efficiency improvements and support the ongoing management of energy consumption across the portfolio.

Renewable energy solutions have also been integrated within selected retail developments. Festival Mall operates a 2.8-megawatt rooftop solar installation that supplements grid electricity supply and contributes to improved energy performance and reduced reliance on conventional energy sources.

Filinvest Land is also supporting the transition to low-carbon mobility by integrating electric vehicle (EV) charging infrastructure within its commercial developments. In October 2025, an EV charging station was installed at Festival Mall in Alabang in partnership with Movem Electric, Inc., a subsidiary of Manila Electric Company (Meralco). The facility includes a 22-kilowatt AC charger with dual charging ports, allowing two vehicles to charge simultaneously. The charging station is accessible to tenants and visitors and supports the growing adoption of electric vehicles.

As sponsor and major shareholder of Filinvest REIT Corp., Filinvest Land also supports the transition to



renewable energy across its sponsored office portfolio. Several office buildings developed by Filinvest Land and now held under FILRT utilize electricity sourced from renewable energy providers through market mechanisms such as the Retail Competition and Open Access (RCOA) and the Green Energy Option Program (GEOP), contributing to lower-carbon building operations.

Through these initiatives, Filinvest Land continues to strengthen its approach to managing energy use and supporting decarbonization, contributing to improved operational efficiency, and supporting the Company's broader environmental management and climate risk response efforts. These initiatives complement Filinvest Land's broader approach to sustainable building design and development.



Energy and Emissions Performance

Energy Consumption (GRI 302-1)	Unit	2023	2024	2025
Gasoline – property operations	L	115,538	90,556	133,329
Diesel – property operations	L	209,932	214,220	379,916
Diesel – construction projects	L	840,207	695,908	1,108,235
Electricity (renewable) – common area	KWH	6,624,488	11,267,418	26,633,578
Electricity (renewable) – total area	KWH	23,462,168	35,471,855	66,911,863
Electricity (non-renewable) – common area	KWH	63,317,092	57,837,290	45,244,716
Electricity (non-renewable) - total area	KWH	139,172,317	129,566,905	103,115,667
Electricity (RE & non-RE) – common area	KWH	69,941,580	69,104,708	71,878,294
Electricity (RE & non-RE) - total area	KWH	162,634,485	165,038,760	170,027,530
Electricity – construction projects (non-RE)	KWH	3,381,122	2,608,336	2,244,708
Total Electricity – property operations (common area) & construction projects	KWH	73,322,702	71,713,044	74,123,002

Note: Renewables consumption by FILRT and Non-FILRT Offices from purchased electricity from renewables, Festival Mall (rooftop solar) and other FLI residential properties.

Summary of Greenhouse Gas Emissions (GRI 305-1, 305-2, 305-3, 305-6)	Unit	2023	2024	2025
Total Direct Emissions (Scope 1)	Tonnes CO ₂ -e	3,111	2,856	3,907
Indirect Emissions (Scope 2) – purchased electricity, common areas	Tonnes CO ₂ -e	45,094	41,192	33,822
Indirect Emissions (Scope 2) – purchased electricity, projects	Tonnes CO ₂ -e	2,408	1,858	1,599
Avoided GHG emissions	Tonnes CO ₂ -e	16,710	25,263	47,717

In 2025, renewable electricity consumption increased, reflecting expanded renewable energy sourcing across office and commercial developments. This contributed to a corresponding reduction in reliance on conventional electricity sources and supported the Company’s efforts to manage Scope 2 emissions, which represent the majority of Filinvest Land’s greenhouse gas emissions.

Detailed Greenhouse Gas Emissions (GRI 305-1, 305-2, 305-3, 305-6)	Unit	2023	2024	2025
Direct Emissions (Scope 1) – diesel and gasoline – property operations	Tonnes CO ₂ -e	837	831	682
Direct Emissions (Scope 1) – diesel – projects	Tonnes CO ₂ -e	2,274	2,025	3,225
Direct Emissions (Scope 1) – diesel – property operations & projects	Tonnes CO ₂ -e	2,842	2,649	3,885
Indirect Emissions (Scope 2) – purchased electricity, common areas	Tonnes CO ₂ -e	45,094	41,192	33,822
Indirect Emissions (Scope 2) – purchased electricity, total area	Tonnes CO ₂ -e	99,119	92,278	73,439
Indirect Emissions (Scope 2) – purchased electricity, projects	Tonnes CO ₂ -e	2,408	1,858	1,599
Total GHG Emissions (Scope 1 & 2) – property operations, common area	Tonnes CO ₂ -e	45,931	42,023	34,504
Total GHG Emissions (Scope 1 & 2 – property operations, total area	Tonnes CO ₂ -e	99,956	93,109	74,121
Total GHG Emissions (Scope 1 & 2) – projects	Tonnes CO ₂ -e	4,682	3,883	4,824
Total GHG Emissions (Scope 1 & 2) – property operations (common areas) and projects	Tonnes CO ₂ -e	50,613	45,906	39,328
Total GHG Emissions (Scope 1 & 2) – property operations (total areas) and projects	Tonnes CO ₂ -e	104,637	96,992	78,945
Avoided GHG emissions	Tonnes CO ₂ -e	16,710	25,263	47,717

Note: Energy and emissions data have been calculated in the context of real estate operations, distinguishing between total area consumption—covering tenants and unit owners—and common areas, which are directly managed by Filinvest.

Emission factor (EF) Source: GHG Protocol for Diesel and Gasoline; Department of Energy Philippines for Electricity https://ghgprotocol.org/sites/default/files/2024-05/Emission_Factors_for_Cross_Sector_Tools_V2.0_0.xlsx
<https://doe.gov.ph/electric-power/2015-2017-national-grid-emission-factor-ngef>

Green Building and Sustainable Development

Filinvest Land integrates sustainable design principles into the development of its residential communities, office buildings, retail centers, industrial parks, and mixed-use townships to support long-term environmental performance and asset resilience. Through climate-responsive design, efficient building systems, and responsible material selection, the Company seeks to improve energy and water efficiency while supporting healthier and more sustainable built environments.

These measures are implemented through improved material specifications, modern construction methodologies, and optimized mechanical and electrical systems that enhance operational efficiency over the building lifecycle. Sustainable design considerations are incorporated early in project planning and carried through construction and operations, supporting the Company’s regeneration agenda and long-term asset value.

Filinvest Land’s sustainable building efforts are supported by third-party green building certifications, including Excellence in Design for Greater Efficiencies (EDGE) by the International Finance Corporation, Leadership in Energy and Environmental Design (LEED), and Building for Ecologically Responsive Design Excellence (BERDE). These certification



frameworks provide independent validation of building performance improvements in areas such as energy efficiency, water efficiency, and material resource use.

As sponsor and major shareholder of Filinvest REIT Corp., Filinvest Land also supports sustainable building standards across its sponsored office developments. Several office buildings developed by Filinvest Land and now part of the FILRT portfolio have achieved EDGE certification, with additional properties undergoing certification. These efforts reflect Filinvest Land’s continued commitment to developing resource-efficient buildings that enhance environmental performance and support long-term resilience.

Green Building Certifications of Filinvest Land and Filinvest REIT

Non-FILRT Asset	Green Certifications	Year
Filinvest Cyberzone Bay City Phase 1	LEED Silver v3	2017
Filinvest Cyberzone Bay City Phase 2	LEED Silver v3	2019
Axis 2	LEED Gold v3	2018
Axis 3	LEED Gold v3	2021
Axis 4	LEED Gold v3	2020
Studio 7	LEED Silver v3	2021
One Filinvest	LEED Gold v3	2022
PBCOM Tower*	EDGE Level 1	2025

FILRT Asset	Green Certifications	Year
Axis 1	LEED Gold v3	2017
Vector 3	LEED Gold v3	2016
Vector 2	EDGE Level 1	2022
Vector 1	EDGE Level 1	2022
Plaza A	EDGE Level 1	2023
Plaza D	EDGE Level 1	2023
Filinvest 3	EDGE Level 1	2023
Filinvest 2	EDGE Level 1	2023
Filinvest 1	EDGE Level 3 – Zero Carbon	2024
Plaza E	EDGE Level 1	2025
IHUB 1	EDGE Level 1	2025
IHUB 2	EDGE Level 1	2025
5132	EDGE Level 1	2025

*PBCOM Tower is Jointly developed by Filinvest Asia Corporation (FAC), a Filinvest Land, Inc. (FLI) Company, and the Philippine Bank of Communications (PBCOM)

Through these initiatives, Filinvest Land continues to strengthen its approach to sustainable development, contributing to efficient, resilient, and future-ready communities.

Industry Engagement, Partnerships, and Recognition

Filinvest Land actively participates in industry organizations, sustainability institutions, and sponsored entities to advance responsible real estate development and strengthen environmental management practices. Through collaboration and knowledge sharing, the Company contributes to broader efforts to promote sustainable building operations and climate-responsive development across the sector.

Filinvest representatives were invited to share environmental management and renewable energy transition practices at industry forums organized by the Philippine Chamber of Commerce and Industry and the Philippine Business for Social Progress. These engagements provided an opportunity to share lessons learned in implementing renewable energy sourcing, energy efficiency initiatives, and operational sustainability measures, supporting wider adoption of sustainable practices within the business community.

Filinvest Land also supports sustainability initiatives across its sponsored entity, Filinvest REIT Corp., reflecting the environmental performance of office developments originally developed by Filinvest Land. FILRT received recognition at national sustainability and ESG award programs, highlighting continued progress in renewable energy adoption and green building certification across its office portfolio.

Subsequent to the reporting period, in early 2026, Filinvest Land engaged an independent third-party verifier to conduct external verification under the International Finance Corporation’s Building Resilience Index (BRI) framework for selected industrial park developments. The Company has also participated in technical workshops and learning sessions facilitated by IFC to support capacity building and enhance understanding of climate resilience assessment methodologies. These efforts support Filinvest Land’s ongoing approach to strengthening asset resilience and integrating climate risk considerations into development and asset management practices.

Through these partnerships and engagements, Filinvest Land continues to strengthen its sustainability practices, contribute to industry progress, and support the development of resilient and future-ready communities in line with its regeneration agenda.

SOCIAL PERFORMANCE

Social Impact at a Glance

Metric	2025
Average Training Hours	29
Total Training Hours	44,071
Voluntary Attrition	17%
CSAT (with over 600 respondents)	84%
CSAT Service Desk (with over 2,600 respondents)	97%
Safe Working Man-hours	24,908,151
Work-related Fatalities	0
Work-related Injuries	0
Data Breaches	0
Communities developed nationwide across	57 cities and towns within 22 provinces



60%

Women in the Workforce



45%

Women in Executive Leadership & Management



5,697

No. of Families assisted through relief operations



2,168

Affordable housing and condo units delivered



2,168

Number of families served

Filinvest Land's social performance strategy focuses on enabling accessible homeownership, strengthening human capital, maintaining safe and inclusive workplaces, and contributing to community development. Through responsible development and employee engagement, the Company aims to create positive social impact across its operations and the communities it serves.

Filinvest Land recognizes that sustainable development extends beyond environmental stewardship to include the well-being of the people and communities it serves. As a developer of integrated communities, the Company seeks to enable homeownership, support employee growth, and contribute to the resilience of the communities where it operates.

Through responsible business practices and stakeholder engagement, Filinvest Land seeks to create shared value for customers, employees, and communities, while supporting long-term social and economic progress for Filipino families.

Enabling Homeownership and Customer Value

For Filinvest Land, homeownership goes beyond delivering housing units. It is about building communities where Filipino families can grow, thrive, and pursue their aspirations.

Filinvest Land continues to enable homeownership by developing communities that respond to evolving market needs while ensuring the long-term value and livability of its developments. The Company's residential portfolio spans a range of offerings, from economic and mid-income housing to premium residential developments, designed to support diverse Filipino households in achieving their homeownership aspirations.

In 2025, Filinvest Land adopted a measured project launch strategy, prioritizing the absorption of existing inventory and aligning new supply with market demand. This disciplined approach reflects the Company's commitment to responsible development and sustainable growth amid evolving conditions in the residential property market.

While the number of newly launched projects and completed housing units during the year was lower compared to the previous reporting period, the Company remained focused on supporting



homebuyers, strengthening after-sales services, and enhancing customer engagement across its communities.

Customer feedback remains an important driver for service improvement. In 2025, overall Customer Service satisfaction registered at 84%, from over 600 respondents using a 10-point scale introduced to provide a more detailed measurement of customer experience. In the previous year, satisfaction was recorded at 92% using a 5-point scale. The shift in methodology provides greater differentiation in customer feedback and helps identify opportunities to further strengthen customer engagement and service responsiveness.

Operational support services, however, recorded improvements during the year. Service Desk Customer Satisfaction increased to 97%, up from 91% in 2024, based on feedback from 2,640 respondents, reflecting enhanced responsiveness in addressing customer inquiries and service requests.

Filinvest Land continues to invest in digital customer service platforms, streamlined after-sales processes, and responsive property management support,

ensuring that homeowners receive timely assistance throughout the lifecycle of their homes.

Through these efforts, the Company remains committed to creating communities that not only provide housing but also foster long-term value, safety, and quality of life for Filipino families.

Delivering quality communities is supported by Filinvest Land’s workforce, whose expertise and dedication enable the Company to execute its projects and serve its customers effectively.

Human Capital and Workforce Development

Filinvest Land recognizes that its employees are essential to delivering operational excellence and sustaining long-term growth. The Company invests in human capital development by fostering a workplace culture grounded in meritocracy, continuous learning, and employee engagement.

As of the end of 2025, Filinvest Land and its subsidiaries employed 1,607 employees, supporting operations across residential development, leasing, property management, marketing, and asset management functions.

Workforce Composition (GRI 2-7)

Rank	2023	2024	2025
Executive	81	88	82
Manager	414	455	404
Supervisor	420	462	398
Rank and File	881	955	723
Total	1,796	1,960	1,607

Note: The companies included in the headcount of FLI are from Real Estate Operations, which include subsidiaries from Leasing, Fund Management, Property and Office Management, Marketing, and Asset Operators under Filinvest Land project lifecycle. The reduction in headcount is due to the transfer of employees to the newly established Filinvest shared services entity.

The Company’s workforce remains essential in supporting operations across residential development, leasing, property management, marketing, and asset management functions.

Diversity, Equity and Inclusion

Filinvest Land promotes an inclusive workplace where career opportunities are accessible to all employees based on merit, competence, and performance. Women comprise 60% of the Company’s workforce, demonstrating strong representation across various roles. Female leadership representation remains significant, with women holding 45% of executive positions.

Workforce by Gender (GRI 405-1)

Rank	2023	2024	2025
Female	1,062	1184	960
Male	734	776	647
Total	1,796	1,960	1,607

Workforce by Age (GRI 405-1)

Rank	2023	2024	2025
Under 30 years old	Not reported	720	526
30 – 50 years old	Not reported	1083	958
Over 50 years old	Not reported	157	123
Total	1,796	1,960	1,607

This balanced representation reflects Filinvest Land’s commitment to maintaining a workplace environment that values diversity and equal opportunity.

Learning and Development and Employee Engagement

Developing the capabilities of its workforce remains essential to Filinvest Land’s ability to deliver quality developments and sustain long-term business growth.

Filinvest Land continues to support employee development through a range of learning opportunities designed to strengthen professional capabilities, leadership skills, and operational competencies across the organization.

In 2025, employees recorded an average of 29 learning hours per employee, compared to over 40 hours in the previous year. Total training hours for the year were also lower than the prior reporting period.

The change reflects organizational developments during the year, including the transfer of more than 250 employees to Filinvest Shared Services following the establishment of the Filinvest Business Services Corporation. As a result, training programs delivered to these employees are no longer captured under Filinvest Land’s training metrics.

In addition, the Company continues to explore ways to improve the learning management system to capture self-initiated learning activities undertaken by employees outside the centralized learning management system to provide a more comprehensive view of employee development.



Despite these changes in reporting coverage, Filinvest Land remains committed to supporting continuous learning and professional growth through internal training programs, leadership development initiatives, and access to external learning opportunities.

The Company also implements an **Annual Performance Management System**, enabling employees to set performance goals, receive structured feedback, and identify career development pathways. These initiatives support the continuous development of technical expertise, leadership capabilities, and professional growth across the organization.

GRI 404-1 (Average hours of training per employee), GRI 404-2 (Programs for upgrading employee skills)

Employee Training (GRI 404-1)

In 2025, Filinvest Land recorded a total of **44,071 training hours**, with an average of **29 training hours per employee**.

Rank	Average Training hours
Executive	35
Manager	21
Supervisor	33
Rank and File	24
Overall Average	29

These learning initiatives help ensure that employees remain equipped to support evolving operational and industry requirements.

Employee Well-being and Benefits

Filinvest Land provides a comprehensive benefits package designed to support employee well-being and financial security.

Benefits available to full-time employees include:

- Health Maintenance Organization (HMO) coverage
- Group Life and Accident Insurance
- Paid leaves (vacation, illness, maternity, paternity, bereavement, calamity, birthday leave)



- Employee Home Discount and Assistance Program
- Car Financing Plan for eligible employees
- Educational Loan Program for eligible employees
- Emergency Load Fund support

Employee recognition is also promoted through programs such as:

- FilBest Awards
- Filinvest Service Awards

These programs reinforce employee motivation and recognize contributions across the organization. Filinvest Land continues to prioritize employee engagement, well-being and retention as part of its human capital strategy. Through learning and development initiatives, structured performance management, and employee engagement programs, the Company aims to foster a supportive and growth-oriented work environment.

In 2025, employee attrition remained generally consistent with the previous year, reflecting continued workforce stability across the organization. Filinvest Land continues to strengthen its people programs to support employee development, well-being, and long-term career growth within the Company.

GRI 401-2 (Benefits provided to full-time employees)

Occupational Health and Safety

Filinvest Land maintains a strong commitment to workplace health and safety across its operations, including project sites, property operations, and partner contractors.

The Company implements a comprehensive safety framework supported by:

- Occupational Health and Safety (OHS) Programs
- Accident Prevention Programs
- Code of Safe Practices
- Emergency preparedness drills

Regular fire and earthquake drills are conducted in coordination with local authorities to strengthen emergency preparedness.

In 2025, Filinvest Land recorded **zero work-related fatalities** across its workforce and supply chain.

Safety Performance (GRI 403-9)

Indicator	2024	2025
Total Safe Man-hours	26,535,782	24,908,151
Work-related injuries	0	0
Work-related fatalities	0	0
Work-related illnesses	0	0

A total of 33 emergency drills and simulations were conducted during the year, covering scenarios such as fire incidents, earthquakes, severe weather events, medical emergencies, and security situations. These initiatives support the Company's commitment to maintaining safe working environments across its developments.

GRI 403-1 (Occupational health and safety management system)

Community Development

Filinvest Land supports the communities where it operates through employee volunteerism and corporate social responsibility initiatives designed to respond to local needs. Through these programs, the Company contributes to community resilience and well-being while encouraging employees to participate in meaningful social initiatives.

In 2025, Filinvest Land implemented several community initiatives, including:

- Disaster relief operations
- Medical outreach programs
- Coastal clean-up activities
- Tree planting initiatives
- School donations and community support

Through **Pusong Filinvest Relief Operations**, the Company assisted approximately more than **5600 families** affected by disasters, including typhoons, floods, and fires.

Environmental stewardship activities were also conducted through coastal clean-ups and mangrove tree planting initiatives in Cebu, where employees planted **1,000 mangrove seedlings** and donated tools to partner communities.

GRI 413-1 (Operations with local community engagement & development programs)



Data Privacy and Information Security

Filinvest Land is committed to protecting personal information and maintaining responsible data management practices.

The Company complies with the **Data Privacy Act of 2012** and the guidelines of the National Privacy Commission. Information security systems are continuously strengthened to protect the personal data of customers, employees, and stakeholders. **Security measures implemented** include:

- Firewall protection systems
- Endpoint security tools
- Information security awareness programs
- Security simulations and testing

Filinvest Land reported **zero data breaches** during the reporting period, reflecting the effectiveness of its data protection controls.

Strengthening Communities and Social Impact

Through its focus on housing accessibility, human capital development, workplace safety, and community engagement, Filinvest Land continues to strengthen its social impact.

By integrating these initiatives into its operations, the Company contributes to creating inclusive communities, empowering employees, and delivering developments that support long-term economic and social progress for Filipino families.

Delivering positive social outcomes requires strong governance systems that guide responsible decision-making and ethical business conduct. Filinvest Land integrates its social commitments with robust governance practices to ensure accountability, transparency, and long-term value creation for its stakeholders.

GOVERNANCE

Sustainability Governance and Oversight

Filinvest Land's approach to sustainability is guided by its Sustainability Framework and supported through the Company's enterprise risk management framework and corporate governance processes. Sustainability-related risks and opportunities are considered as part of the Company's broader risk management approach, which aligns risk management activities with the Group's strategic, sustainability, and governance objectives.

The Board of Directors provides overall governance oversight, with support from the Audit and Risk Management Oversight Committee (ARMOC). The Committee assists the Board in overseeing the effectiveness of the Enterprise Risk Management (ERM) framework and ensuring that risk management processes are integrated across the organization.

Management teams support the implementation of sustainability initiatives and provide inputs to the risk management and governance processes where relevant.

Through this framework, environmental, social, regulatory, and operational risks are evaluated as part of the Company's ongoing approach to managing business risks and supporting long-term value creation.

Further details on the Company's governance structure and committee responsibilities are discussed in the **Corporate Governance section of the Annual Report**.

Ethics and Compliance

Filinvest Land maintains policies and procedures that promote ethical conduct, transparency, and regulatory compliance across its operations. The Company's **Code of Business Conduct and Ethics** guides employees in upholding integrity, accountability, and responsible business practices.

Mechanisms are in place for reporting concerns and potential violations, ensuring that employees and stakeholders have appropriate channels to raise issues and seek resolution.

Risk Management and Sustainability Integration

Sustainability-related risks and opportunities are considered within the Company's enterprise risk management processes. Environmental, operational, regulatory, and climate-related considerations are evaluated as part of the Company's approach to managing long-term business risks and opportunities.

Additional discussion on sustainability-related risks and opportunities is presented in the **SRRO section of this report**.

Data Privacy and Information Protection

Filinvest Land implements policies and security measures to protect personal information entrusted by customers, employees, and stakeholders. The Company complies with the requirements of the Philippine **Data Privacy Act of 2012** and promotes responsible data handling across its operations.

Further discussion on customer data protection practices is presented in the **Social chapter of this report**.





ECONOMIC PERFORMANCE

Economic Value Creation

Filinvest Land contributes to economic development through its real estate developments, business operations, and partnerships across the value chain. By developing residential communities, office and commercial developments, industrial estates, and mixed-use townships, the Company supports employment generation, business activity, and infrastructure development in the areas where it operates.

Through its operations, Filinvest Land generates economic value that is distributed among key stakeholders, including employees, suppliers, capital providers, government, and the communities it serves. This value distribution reflects the Company's role in supporting economic activity while sustaining long-term business growth.

Further discussion on the Company's financial and operating performance is presented in the Annual Report.

Economic Value Generated and Distributed

Filinvest Land generates revenue through property development, leasing operations, and related services. The economic value created through these activities is distributed across operating costs, employee compensation, payments to capital providers, taxes paid to the government, and community investments.

Year	2023	2024	2025
GRI Economic Disclosure			
	Amount in ('000 PHP)		
Direct Economic Value Generated (revenue)	22,554,334	24,445,898	25,898,351
Direct Economic Value Distributed:			
a. Operating costs	11,800,774	18,805,527	20,211,422
b. Employee wages and benefits	1,683,280	1,977,941	1,872,656
c. Payments to suppliers, and other operating costs	11,222,827	10,938,268	11,593,960
d. Dividends given to stockholders and interest payments to lenders	1,535,380	7,151,387	7,876,544
e. Taxes paid to the government	576,492	22,487	1,721,487
f. Community social investments	1,000	1,400	1,908

This distribution of economic value demonstrates the Company's contribution to the broader economy by supporting employment, business partners, and public sector revenues.

Supporting Local Economies Through Procurement

Filinvest Land works with a wide network of contractors, suppliers, and service providers that support the development and operation of its projects across the Philippines. These partnerships play an important role in strengthening local supply chains and supporting economic activity in the communities where the Company operates.

In 2025, approximately 97% of the Company's procurement spending, amounting to PHP 826 million, was allocated to local suppliers. Prioritizing local procurement helps stimulate local economic growth while supporting cost efficiency and supply chain reliability.



EESG PERFORMANCE METRICS

A. Economic Disclosures	2023	2024	2025
Economic Performance			
Direct Economic Value Generated and Distributed (GRI 201-1)	Total (in '000 PHP)	Total (in '000 PHP)	Total (in '000 PHP)
Direct economic value generated (revenue)	22,554,334	24,445,898	25,898,351
Direct economic value distributed			
a. Operating costs	11,800,774	18,805,527	20,211,422
b. Employee wages and benefits	1,683,280	1,977,941	1,872,656
c. Payments to suppliers and other operating costs	11,222,827	10,938,268	11,593,960
d. Dividends given to stockholders and interest payments to lenders (does not include principal debt payments)	1,535,380	7,151,387	7,876,544
e. Taxes paid to government	576,492	22,487	1,721,487
f. Community social investments (e.g. donations, CSR)	1,000	1,400	1,908
Procurement Practices			
Proportion of Spending on Local Suppliers (GRI 204-1)			
Percentage of procurement budget used for significant locations of operations that is spent on local suppliers	99%	81%	97%
Note: The geographic definition of 'local' is based on the region of the country where there are FLI operations.			
Anti-Corruption			
Trainings on Anti-corruption Policies and Procedures (GRI 205-2)			
Percentage of employees who have received written communication about corporate anti-corruption policies and procedures	0%	0%	0%
Percentage of business partners who have received written communication about corporate anti-corruption policies and procedures	0%	0%	0%
Percentage of directors and management who have received anti-corruption training	100%	100%	100%
Percentage of employees who have received anti-corruption training	100%	100%	100%

Operating Results	2023	2024	2025
Anti-Corruption			
Incidents of corruption (GRI 205-3)			
Number of incidents in which directors were removed or disciplined for corruption	0	0	0
Number of incidents in which employees were dismissed or disciplined for corruption	0	0	0
Number of incidents when contracts with business partners were terminated due to corruption	0	0	0

B. Environment Disclosures	Unit	2023	2024	2025
Resource Management				
Energy Consumption (GRI 302-1)				
Gasoline – property operations	L	115,538	90,556	133,329
Diesel – property operations	L	209,932	214,220	379,916
Diesel – construction projects	L	840,207	695,908	1,108,235
Electricity (renewable) – common area	KWH	6,624,488	11,267,418	26,633,578
Electricity (renewable) – total area	KWH	23,462,168	35,471,855	66,911,863
Electricity (non-renewable) – common area	KWH	63,317,092	57,837,290	45,244,716
Electricity (non-renewable) – total area	KWH	139,172,317	129,566,905	103,115,667
Electricity (RE & non-RE) – common areas	KWH	69,941,580	69,104,708	71,878,294
Electricity (RE & non-RE) – total area	KWH	162,634,485	165,038,760	170,027,530
Electricity – construction projects (non-RE)	KWH	3,381,122	2,608,336	2,244,708
Total Electricity – property ops (common) & projects	KWH	73,322,702	71,713,044	74,123,002

Note: Renewables consumption by FILRT and non-FILRT offices from purchased electricity from renewables, Festival Mall (rooftop solar), and other FLI residential properties.

B. Environment Disclosures	Unit	2023	2024	2024
Resource Management				
Energy Consumption (GRI 302-1)				
Gasoline – property operations	L	3,951	3,097	4,560
Diesel – property operations	L	8,103	8,269	14,665
Diesel – construction projects	L	32,432	26,682	42,778
Electricity (renewable) – common area	KWH	23,848	40,563	95,881
Electricity (renewable) – total area	KWH	84,464	127,699	240,883
Electricity (non-renewable) – common area	KWH	227,942	208,214	162,881
Electricity (non-renewable) – total area	KWH	501,020	466,441	371,216
Electricity (RE & non-RE) – common areas	KWH	251,790	248,777	258,762
Electricity (RE & non-RE) – total area	KWH	585,484	594,140	612,099
Electricity – construction projects (non-RE)	KWH	12,172	9,390	8,081
Total Electricity – property ops (common) & projects KWH	KWH	263,962	258,167	266,843
Energy Density conversion: Gasoline –0.0342 GJ/L, Diesel –0.0386 GJ/L, Electricity – 0.0036 GJ/KWH				
Water Consumption (GRI 303-5)				
Water used – total area	m³	3,379,141	2,922,847	3,073,703
Water recycled and reused	m³	95,648	59,383	50,936
Water used covers property management and construction projects. In 2025, water used for common areas amount to (1,268,069 m3).				
Materials Used (GRI 301-1)				
Materials Used – steel	Tonnes	12,707	4,202	3,546
Materials Used – cement	Tonnes	35,388	27,236	9,639
Recycled waste for construction	Tonnes	Nil	11	Nil
Percentage of recycled input materials used to manufacture the organization's primary products and services	%	<1%	<1%	<1%

B. Environment Disclosures	Unit	2023	2024	2025
Resource Management				
Ecosystems and Biodiversity (GRI 304-1 & 304-3)				
	Filinvest Land’s developments are mostly located in highly populated areas where there is no immediate threat of human activity on biodiversity.			
Operational sites owned, leased in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas.	The Timberland township is adjacent to but not within the boundaries or the buffer zone of the Upper Marikina Watershed Protected Landscape.			
	The existing land bank also does not contain parcels of land within protected areas classified under the NIPAS Act.			
Habitats protected or restored	None			
IUCN Red List species and national conservation list species with habitats in areas affected by operations	None			
Environmental Impact Management				
Greenhouse Gas Emissions (GRI 305-1 , 305-2, 305-3, 305-6)				
Direct Emissions (Scope 1) – diesel and gasoline – property operations	Tonnes CO2-e	837	831	682
Direct Emissions (Scope 1) – diesel – projects	Tonnes CO2-e	2,274	2,025	3,225
Direct Emissions (Scope 1) – diesel – property operations & projects	Tonnes CO2-e	2,842	2,649	3,885
Indirect Emissions (Scope 2) – purchased electricity, common areas only	Tonnes CO2-e	45,094	41,192	33,822
Indirect Emissions (Scope 2) – purchased electricity, total area	Tonnes CO2-e	99,119	92,278	73,439
Indirect Emissions (Scope 2) – purchased electricity, projects	Tonnes CO2-e	2,408	1,858	1,599
Total GHG Emissions (Scope 1 & 2) – property operations, common area	Tonnes CO2-e	45,931	42,023	34,504
Total GHG Emissions (Scope 1 & 2) – property operations, total area	Tonnes CO2-e	99,956	93,109	74,121
Total GHG Emissions (Scope 1 & 2) – projects	Tonnes CO2-e	4,682	3,883	4,824
Total GHG Emissions (Scope 1 & 2) – property operations (common areas) and projects	Tonnes CO2-e	50,613	45,906	39,328

B. Environment Disclosures	UNIT	2023	2024	2025
Environmental Impact Management				
Greenhouse Gas Emissions (GRI 305-1 , 305-2, 305-3, 305-6)				
Total GHG Emissions (Scope 1 & 2) – property operations (total areas) and projects	Tonnes CO2-e	104,637	96,992	78,945
Avoided GHG emissions	Tonnes CO2-e	16,710	25,263	47,717
Emissions of ozone-depleting substances (ODS)	Tonnes	No disclosure	No disclosure	No disclosure

Notes:

- Scope 2 applies only to non-RE KWH consumption.
- FILRT buildings are powered by renewable energy.
- The corresponding GHG emissions of DCS is included under Scope 2 of FLIb
- Diesel EF: 2.706 kg CO2 per liter
- Luzon-Visayas Grid EF: 0.7122 tons CO2 per MWH

Air Pollutant Emissions (GRI 305-7)				
Nitrogen oxides (NOx)	Kg	Deemed immaterial. Standby gensets are operated only for a few minutes during preventive maintenance. There were no massive power failures in 2024 that necessitated the extended use of gensets in any of FLI's properties.		
Sulfur oxides (SOx)	Kg			
Persistent Organic Pollutants (POP)	Kg			
Volatile organic compounds (VOC)	Kg	The environmental regulator does not require testing and disclosure of air pollutant emissions if gensets are only run for periodic preventive maintenance.		
Hazardous air pollutants (HAP)	Kg			
Solid Wastes Generation (GRI 306-3, 306-4, 306-5)				
Reusable	Tonnes	Data not available	2.26	1,943
Recyclable	Tonnes	256	224	
Composted	Tonnes	639	0	0
Residuals (landfilled)	Tonnes	10,266	17,512	11,171
Total	Tonnes	11,161	17,738	13,114

B. Environment Disclosures	UNIT	2023	2024	2025
Environmental Impact Management				
Hazardous Wastes (GRI 306-4, 306-5)				
Hazardous wastes generated	Kg	292,924	40,821	16,833
Hazardous wastes transported and treated	Kg	5,950	0	139

Effluent (GRI 303-4)				
Wastewater generated – total area	m³	2,043,877	1,847,830	1,717,556
Total volume of effluent discharge	m³	1,639,274	1,806,502	1,686,452
Total volume of effluent reused	m³	95,648	59,383	50,936
Percent of effluent recycled	m³	4.68%	3.21.%	2.97%

Notes: Wastewater generation attributable to FLI (incl. FILRT) property operations within Filinvest City are estimated as a fraction of the total influent measured in the centralized sewage treatment plant of the estate. This return factor changes from year to year. The same ratio applies to the estimation of effluent discharge and reuse. Recycled effluent is treated wastewater that is used internally in STP operations as well as irrigation of public spaces within Filinvest City.

Environmental Compliance				
Total amount of monetary fines for non-compliance with environmental laws and/or regulations	PHP	0	0	0

C. Social Performance										
Employee Management		2023			2024			2025		
Employee Hiring and Benefits (GRI 401-1)	TOTAL	M	F	TOTAL	M	F	TOTAL	M	F	
Total number of regular employees	1,796	734	1,062	1,960	776	1,184	1,607	647	960	
Voluntary attrition rate	25%			17%			17%			
Ratio of lowest paid employee against minimum wage	1.04			1.03			1.03			
Employee Training and Development		2023			2024			2025		
Employee Training and Development (GRI 404-1)	TOTAL	M	F	TOTAL	M	F	TOTAL	M	F	
Total training hours provided to employees	74,730	15,460	32,270	89,249	36,181	53,086	44,071	18,871	25,200	
Average training hours provided to employees	43	40	44	46	47	45	29	31	27	
Labor Management Relations		2023			2024			2025		
Labor Management Relations										
% of employees covered by Collective Bargaining Agreements	0			0			0			
Number of consultations conducted with employees concerning employee related policies	2			0			0			
Diversity and Equal Opportunity		2023			2024			2025		
Diversity and Equal Opportunity (GRI 405-1)	TOTAL	M	F	TOTAL	M	F	TOTAL	M	F	
% of workers in the workforce by gender	100%	41%	59%	100%	40%	60%	100%	40%	60%	
Number of employees from indigenous communities and/or vulnerable sector	0			0			0			

C. Social Performance			
Workplace Conditions and Occupational Health and Safety	2023	2024	2025
Occupational Health and Safety (GRI 403-9, 403-10)			
Safe manhours (Filinvest employees – property operations & HQ)	2,071,004	2,278,450	2,144,464
Safe manhours (Filinvest employees – projects)	6,804,401	6,147,557	4,105,549
Safe manhours (service providers)	6,799,997	6,324,630	9,053,365
Safe manhours (contractors)	19,826,204	11,785,145	9,604,773
Number of work-related injuries	2	0	0
Number of work-related fatalities	0	0	0
Number of work-related ill-health	2	0	0
Number of safety drills	838	314	33
Labor Standards and Human Rights	2023	2024	2025
Labor Laws and Human Rights			
Policies that explicitly disallow violations of labor laws and human rights (e.g. harassment, bullying in the workplace)	4	4	4
Number of legal actions or employee grievances involving forced or child labor	0	0	0

Note: These are policies and regulations adopted by FLI and its subsidiaries, as well as the FDC parent.

Relationship with Community	2023	2024	2025
Significant Impacts on Local Communities (GRI 413-1)			
For operations affecting IPs, total number of Free and Informed Prior Consent (FPIC) consultations and Certification Preconditions (CPs) secured	FLI's operations are not located in any sites which have the presence of indigenous communities.		

C. Social Performance			
Customer Management	2023	2024	2025
Customer Satisfaction			
Customer Satisfaction Score	81%	92%	84%
Note: Filinvest Land undertakes customer satisfaction surveys annually.			
Product/Service Health and Safety (GRI 416-2)			
Number of substantiated complaints on product or service health and safety	0	0	0
Number of complaints addressed	0	0	0
Marketing and Labeling (GRI 417-2, 417-3)			
Number of substantiated complaints on product or service marketing and labeling	367	0	0
Number of complaints addressed	231	0	0
Customer Privacy (GRI 418-1)			
Number of substantiated complaints on customer privacy	0	0	0
Number of complaints addressed	0	0	0
Number of customers, users, and account holders whose information is used for secondary purposes	0	0	0
Data Security and Privacy	2023	2024	2025
Data Security (GRI 418-1)			
Number of data breaches, including leaks, thefts and loss of data	0	0	0

SEC CONTENT INDEX

Disclosures		Reporting Location	Remarks / Explanation	
Company details				
Name of Organization		About This Report	Filinvest Land, Inc.	
Location of Headquarters			79 Epifanio de los Santos Ave, Mandaluyong City, Metro Manila 1550	
Location of Operations			Philippines	
Report Boundary: Legal entities included in this report			Filinvest Land, Inc.	
Business Model			Property Development	
Reporting Period			January 1 – December 31, 2025	
Highest Ranking Person for this report			Head of Investor Relations	
A. Economic disclosures		Reporting Location	Remarks / Explanation	
Economic Performance				
Direct Economic Value Generated and Distributed				
General Disclosures	Management Approach	Economic Performance		
	The Impact and Where it Occurs			
	Stakeholders Affected			
KPIs	Direct economic value generated (Revenue)	EESG Performance Metrics – Economic Disclosures		
	Direct economic value distributed			
Climate-Related Risks and Opportunities				
General Disclosures	Governance	Integration of Sustainability-Related Risks and Opportunities (SRROs & CRRO's)		Conducted Climate Risk Assessment of Filinvest assets in partnership with a reputable 3rd party climate advisor
	Strategy			
	Risk Management			
	Metrics and Targets			

A. Economic disclosures		Reporting Location	Remarks / Explanation
Procurement Practices			
Proportion of Spending on Local Suppliers			
General Disclosures	Management Approach	Economic Performance	All major procurement is undertaken by SharePro, a shared services company that serves the Filinvest Group, spun off from Filinvest Land
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPIs	Percentage of procurement budget used for significant locations of operations that is spent on local suppliers	Procurement Practices	
Anti-Corruption			
Training on Anti-Corruption Policies and Procedures			
General Disclosures	Management Approach	Corporate Governance	More information can be found in the Corporate Governance disclosures in the Annual Report of FLI
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPIs	Percentage of employees who have received written communication about corporate anti-corruption policies and procedures		
	Percentage of business partners who have received written communication about corporate anti-corruption policies and procedures		
	Percentage of directors and management who have received anti-corruption training		
	Percentage of employees who have received anti-corruption training		

A. Economic disclosures		Reporting Location	Remarks / Explanation
Incidents of Corruption			
General Disclosures	Management Approach	Corporate Governance & Economic Performance	More information can be found in the Corporate Governance disclosures in the Annual Report of FLI.
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPIs	Number of incidents in which directors were removed or disciplined for corruption		
	Number of incidents in which employees were dismissed or disciplined for corruption		
	Number of incidents when contracts with business partners were terminated due to corruption		

B. Environment Disclosures		Reporting Location	Remarks / Explanation	
Resource Management				
Energy consumption within the organization and Reduction of Energy Consumption				
General Disclosures	Management Approach	Environmental Performance		
	The Impact and Where it Occurs			
	Stakeholders Affected			
KPIs	Energy consumption - by fuel type			
	Energy reduction - by fuel type			
Water consumption within the organization				
General Disclosures	Management Approach	Environmental Performance		Water consumed by FLI communities and office spaces are sourced from public water utilities where possible, but standby deep wells may be resorted to if the public services are unavailable or unreliable. When public utilities do not have sewerage infrastructure, FLI sets up its own wastewater infrastructure and is operated by the Filinvest Group’s water utility operations subsidiary.
	The Impact and Where it Occurs			
	Stakeholders Affected			
	ESG Risks and Opportunities			
KPIs	Water consumption within the organization			
	Water withdrawal			
	Water consumption			
	Water recycled and reused			
Materials Used by the Organization				
General Disclosures	Management Approach	Environmental Performance	The main materials used in construction of FLI projects are steel and cement. Water consumption of projects is also tracked.	
	The Impact and Where it Occurs			
	Stakeholders Affected			
KPIs	Materials used by weight or volume			
	Percentage of recycled input materials used to manufacture the organization’s primary products and services			

B. Environment Disclosures		Reporting Location	Remarks / Explanation		
Resource Management					
Ecosystems and Biodiversity					
General Disclosures	Management Approach	Environmental Performance	Filinvest's projects are not located in any biodiversity hotspots. All developments are granted Environmental Compliance Certificates by the DENR.		
	The Impact and Where it Occurs				
	Stakeholders Affected				
KPIs	Operational sites owned, leased in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas				
	Habitats protected or restored				
	IUCN Red List species and national conservation list species with habitats in areas affected by operations				
Environmental Impact Management					
Air Emissions - Green House Gasses (GHG)					
General Disclosures	Management Approach	Environmental Performance	Scope 1 emissions are due to the consumption of diesel for gensets installed on properties.		
	The Impact and Where it Occurs				
	Stakeholders Affected				
KPIs	ESG Risks and Opportunities		Scope 2 emissions are due to electricity bought.		
	Direct (Scope 1) GHG Emissions				
	Energy indirect (Scope 2) GHG Emissions		94% of FILRT assets buy 100% renewables via the Open Access scheme, and one mall has onsite solar		
	Emissions of ozone-depleting substances (ODS)	--	Not material		

B. Environment Disclosures		Reporting Location	Remarks / Explanation
Environmental Impact Management			
Air Pollutants			
General Disclosures	Management Approach	Environmental Performance	Stationary gensets installed on properties are only used for short duration testing during maintenance calls. Emissions are tested in accordance with frequencies stipulated in the genset permit to operate issued by DENR. Quantities of air pollutants are deemed negligible as operations are not continuous.
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPIs	Nitrogen oxides (NOx)		
	Sulfur oxides (SOx)		
	Persistent organic pollutants (POPs)		
	Volatile organic compounds (VOCs)		
	Hazardous air pollutants (HAPs)		
Particulate matter (PM)			
Solid Waste			
General Disclosures	Management Approach	Environmental Performance	FLI employs accredited service providers for the hauling and disposal of solid wastes in instances where the LGU is unable to fulfill its duties under RA 9003. Filinvest Land is currently exploring partnerships and synergies for the circular economy in real estate.
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPs	Total solid waste generated - by type		
Hazardous Waste			
General Disclosures	Management Approach	Environmental Performance	FLI’s operating units have respective Hazwaste IDs with the DENR and chain of custody documentation is in place when DENR-accredited service providers are engaged to transport, treat and dispose of hazardous wastes.
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPIs	Total weight of hazardous waste generated		
	Total weight of hazardous waste transported		

B. Environment Disclosures		Reporting Location	Remarks / Explanation
Environmental Impact Management			
Effluents			
General Disclosures	Management Approach	Environmental Performance	FLI collects and treats wastewater in owned sewage treatment facilities where reliable sewerage services are not available from the local water utility.
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPIs	Total volume of water discharges		
	Percent of wastewater recycled		
Environmental Compliance			
Non-compliance with environmental laws and regulations			
General Disclosures	Management Approach	Environmental Performance	All of FLI's operating properties and pollution control officers have updated environmental permits and consistently comply with regulatory thresholds and reportorial requirements.
	The Impact and Where it Occurs		
	Stakeholders Affected		
KPIs	Total amount of monetary fines for non-compliance with environmental laws and/or regulations		
	Number of non-monetary sanctions for non-compliance with environmental laws and/or regulations		
	Number of cases resolved through a dispute resolution mechanism		

C. Social Disclosure		Reporting Location	Remarks / Explanation
Employee Management			
Employee Hiring and Benefits			
General Disclosures	Management Approach	Social Performance	Filinvest’s hiring philosophy is based on competency and merit, irrespective of gender, race, ethnicity, religion or social background.
	The Impact and Where it Occurs		
KPIs	Total number of employees		
	Attrition rate		
	Ratio of lowest paid employee against minimum wage	EESG Performance	
	List of employee benefits	Social Performance	
Employee Training and Development			
General Disclosures	Management Approach	Social Performance	All FLI employees are automatically granted access to the Filinvest Mentor online learning platform where courses are available. This augments the classroom-type trainings and mentorships provided employees.
	The Impact and Where it Occurs		
KPIs	% of employees covered by Collective Bargaining Agreements		
	Number of consultations conducted with employees concerning employee-related policies		
Labor Management Relations			
General Disclosures	Management Approach	Social Performance	As of the end of 2025, there is no CBA in Filinvest Land or any of its subsidiaries
	The Impact and Where it Occurs		
KPIs	% of employees covered by Collective Bargaining Agreements		
	Number of consultations conducted with employees concerning employee-related policies		

C. Social Disclosures		Reporting Location	Remarks / Explanation
Employee Management			
Diversity and Equal Opportunity			
General Disclosures	Management Approach	Social Performance	Filinvest’s policy for career progression is based on meritocracy and competency, and not on any other criteria.
	The Impact and Where it Occurs		
KPIs	% of female workers in the workforce		
	% of male workers in the workforce		
	Number of employees from indigenous communities and/or vulnerable sector		
Workplace Conditions, Labor Standards, and Human Rights Occupational Health and Safety			
General Disclosures	Management Approach	Social Performance	A company-wide safety program is in place, complying with all DOLE requirements, incl. the creation of safety committees and the conduct of drills.
	The Impact and Where it Occurs		
KPIs	Safe Man-Hours		
	No. of work-related injuries		
	No. of work-related fatalities		
	No. of work-related ill-health		
	No. of safety drills		
Labor Laws and Human Rights.			
General Disclosures	Management Approach	Social Performance	The Filinvest employee code of conduct has been communicated to all employees and is a required onboarding course.
	The Impact and Where it Occurs		
KPIs	Policies that explicitly disallow violations of labor laws and human rights (e.g. harassment, bullying) in the workplace		
	No. of legal actions or employee grievances involving forced or child labor		

C. Social Disclosures		Reporting Location	Remarks / Explanation
Supply Chain Management			
Supplier Accreditation and Screening			
General Disclosures	Management Approach	Economic Performance	Supply Chain Management under SharePro has a vendor accreditation program in place which is linked to the business code of conduct of the company.
	The Impact and Where it Occurs		
KPIs	Supplier Accreditation Policy		
	Sustainability Topics Considered When Selecting/Screening Suppliers		
Relationship with Community			
Significant Impacts on Local Communities			
General Disclosures	Management Approach	Social Performance	Filinvest projects are not located in areas where there is a certificate of ancestral domain title. There are operating units that do engage indigenous peoples in the course of everyday operations, e.g. within Clark Mimosa where Aetas are part of the workforce of business partners.
	Operations with significant impacts on local communities (by location, vulnerable group/ indigenous people (IPs))		
KPIs	Mitigating measures (if negative) or enhancement measures (if positive)		
	For operations affecting IPs, total number of Free and Prior Informed Consent (FPIC) consultations and Certification Preconditions (CPs) secured		
Customer Management			
Customer Satisfaction			
General Disclosures	Management Approach	Social Performance	Filinvest Land undertakes annual customer satisfaction surveys.
	The Impact and Where it Occurs		
KPIs	Customer Satisfaction Score(s)		

C. Social Disclosures		Reporting Location	Remarks / Explanation
Health and Safety			
General Disclosures	Management Approach	Social Performance	Filinvest's Health and Safety practices are guided by existing regulations.
	The Impact and Where it Occurs		
KPIs	Number of substantiated complaints on product or service health and safety		
	Number of complaints addressed		
Marketing and Labelling			
General Disclosures	Management Approach	Social Performance	
	The Impact and Where it Occurs		
KPIs	Number of substantiated complaints on marketing and labelling		
	Number of complaints addressed		
Customer Privacy			
General Disclosures	Management Approach	Social Performance	All data of FLI are governed by the Data Privacy Act's provisions and has an Information Security program in place. There have been no reported data breaches or losses in 2025.
	The Impact and Where it Occurs		
KPIs	Number of substantiated complaints on customer privacy		
	Number of complaints addressed		
	Number of customers, users and account holders whose information is used for secondary purposes		
Data Security			
General Disclosures	Management Approach	Social Performance	All data of FLI are governed by the Data Privacy Act's provisions and has an Information Security program in place. There have been no reported data breaches or losses in 2025.
	The Impact and Where it Occurs		
KPIs	No. of data breaches, including leaks, thefts and losses of data		